5 High-Profile Outages What can we learn?

Dylan Ratcliffe

Founder & CEO -Overmind

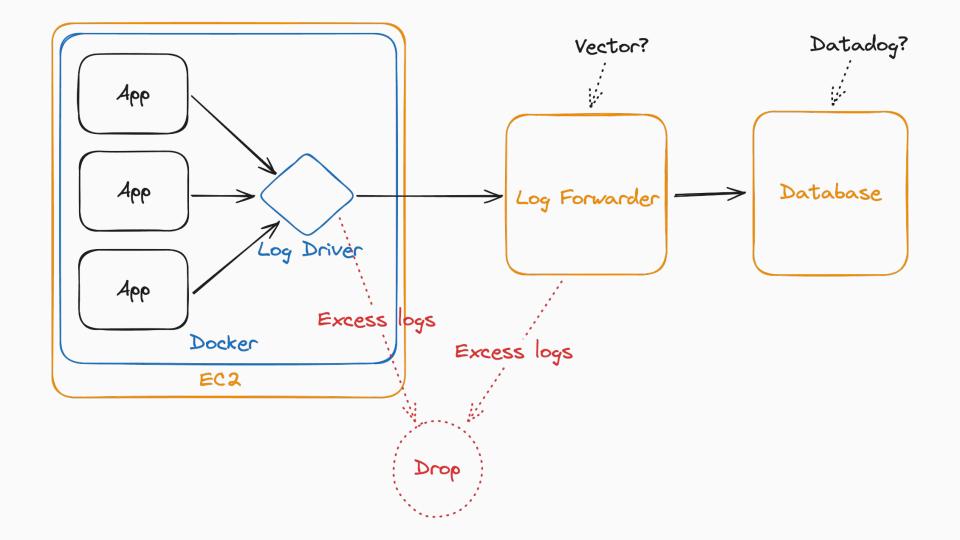
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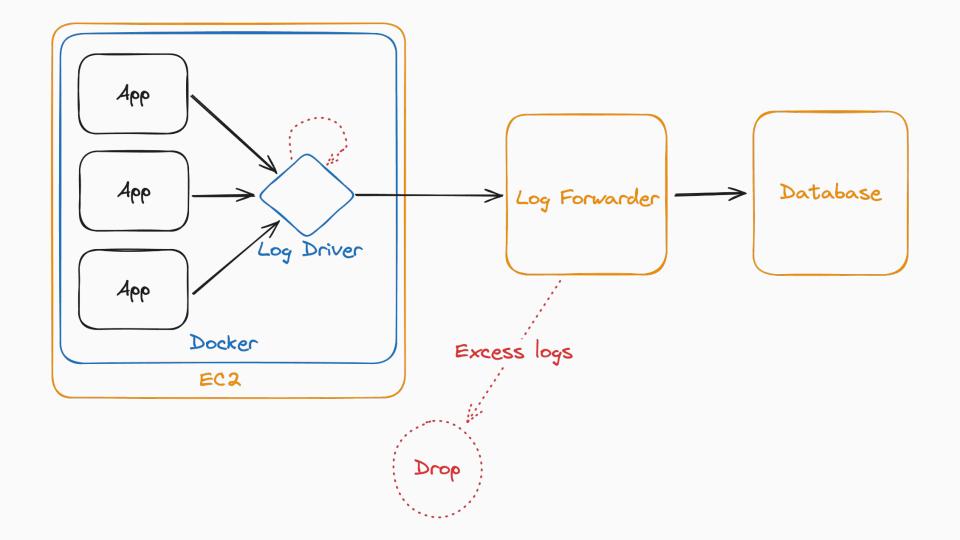
Klarna, Skyscanner, Linear, Reddit & Loom

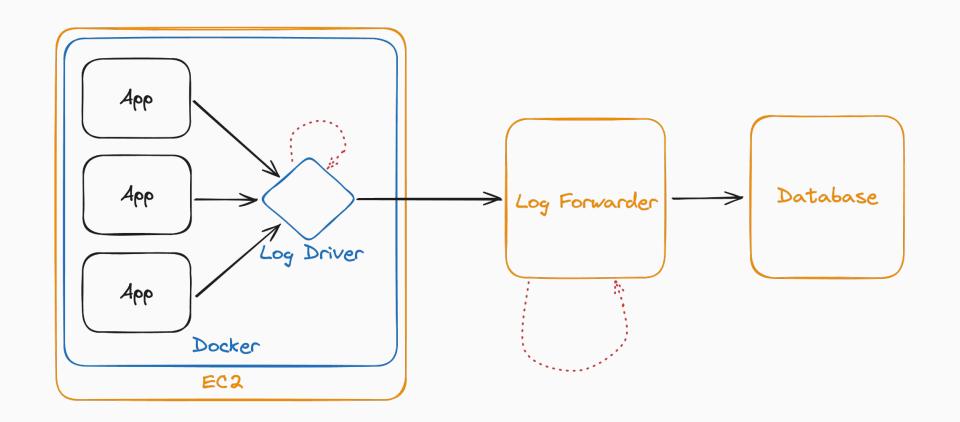
Klarna.

Episode 1: The Phantom Logjam

- Klarna are a flexible payments platform with 150 million customers and > 20,000 partner stores
- Slowdown noticed at 8:30am
- Checkout, payments and app were down for nearly 8 hours



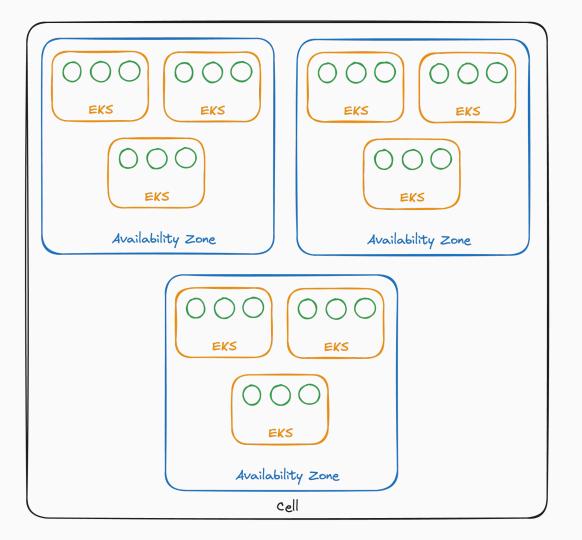






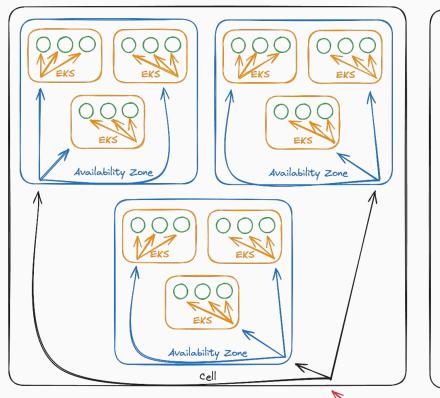
Episode 2: Attack of the git clones

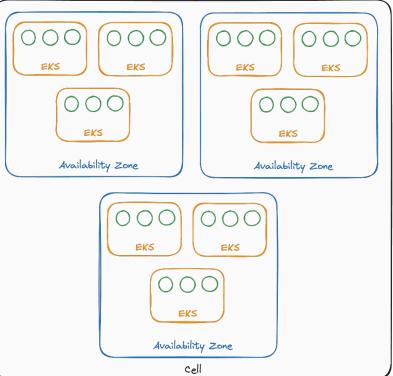
- It is a search aggregator and travel agency based in Edinburgh, Scotland. Used by 100 million people per month
- On the 25th of August, 2021 they had a four-and-a-half hour full global outage, the website, the app, everything went down

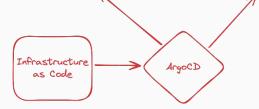


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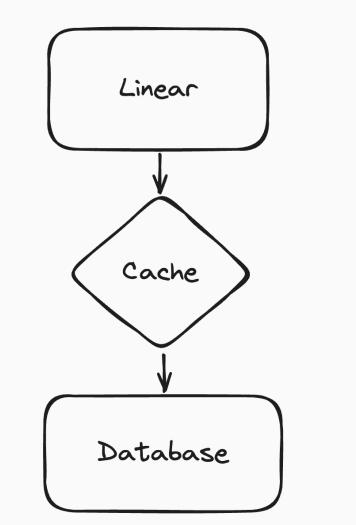


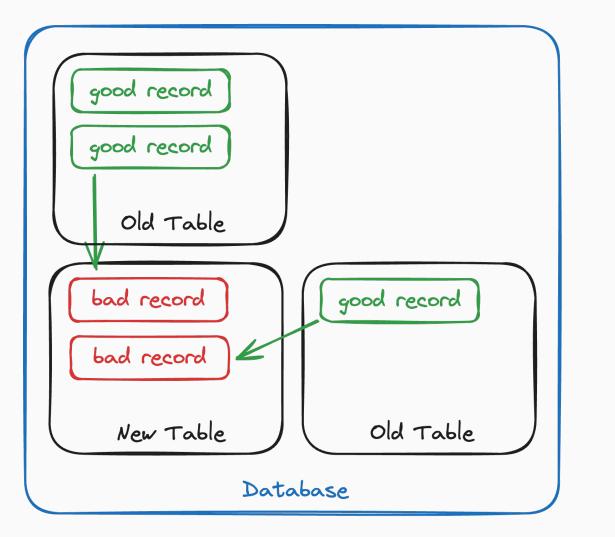




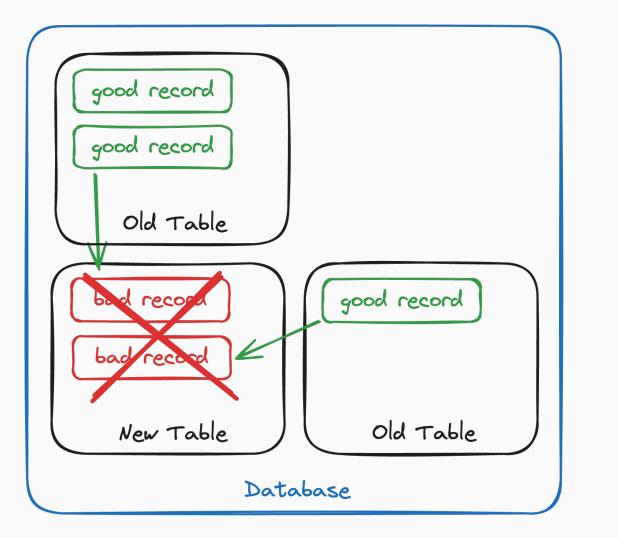
Episode 3: Revenge of the Database

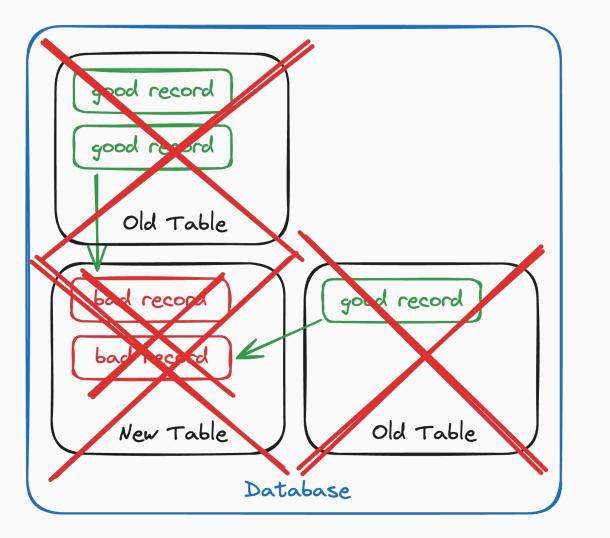
- Linear is a ticketing system for development teams
- On the 24th of Jan 2024
 Linear started noticing
 strange notifications in
 their app
- Two hours later the app was put into maintenance mode
- Data was lost and restore took >48hrs





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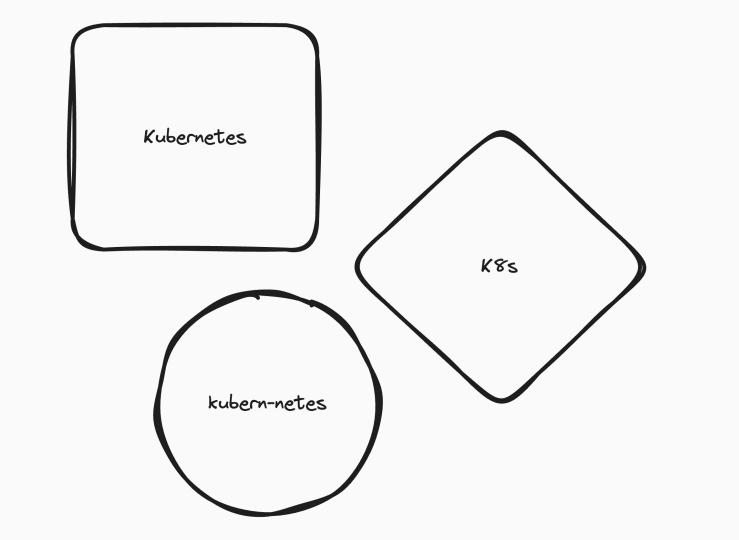


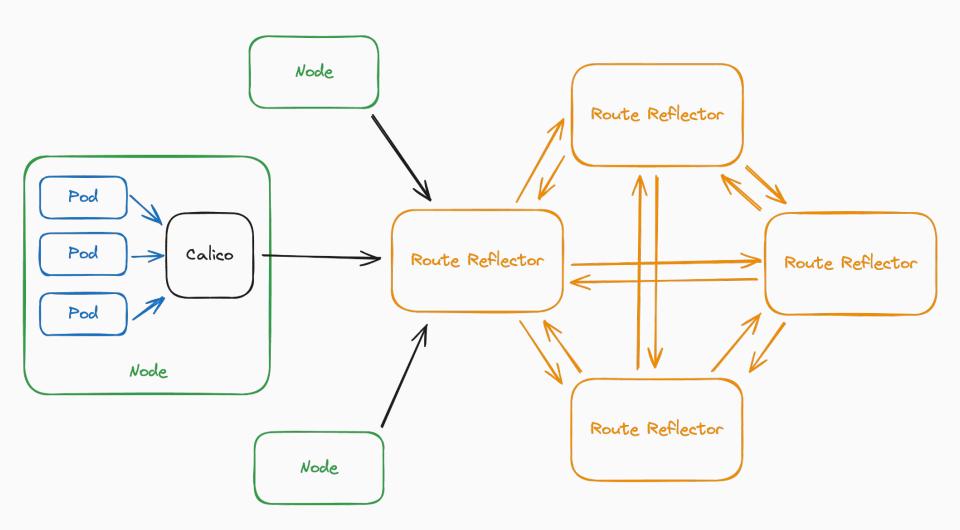


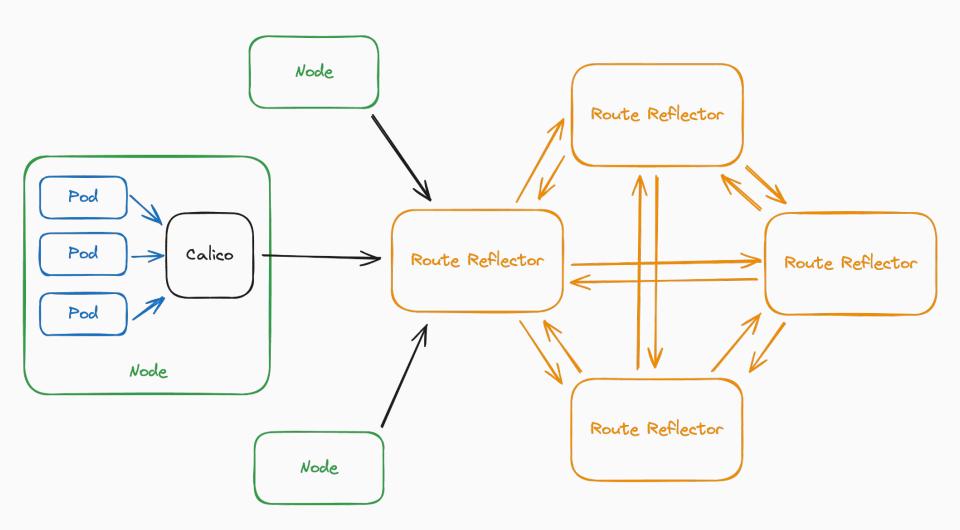


Episode 4: A Snoo Hope

- Reddit: The front page of the internet
- On Pi day Reddit was completely down for 314 minutes



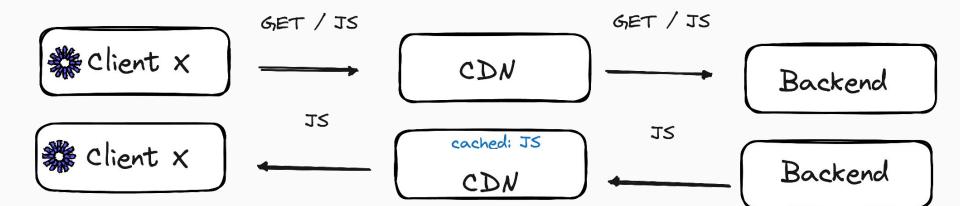


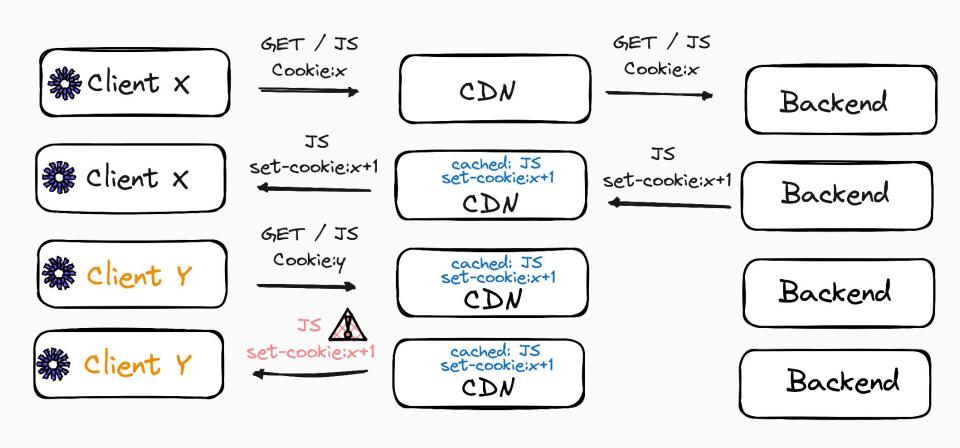




Episode 5: The Header Strikes Back

- A platform for recording and sharing short videos
- People began to be logged in to other people's accounts
- Soon everyone was logged into someone else's account
- They had to pull the plug on the whole platform



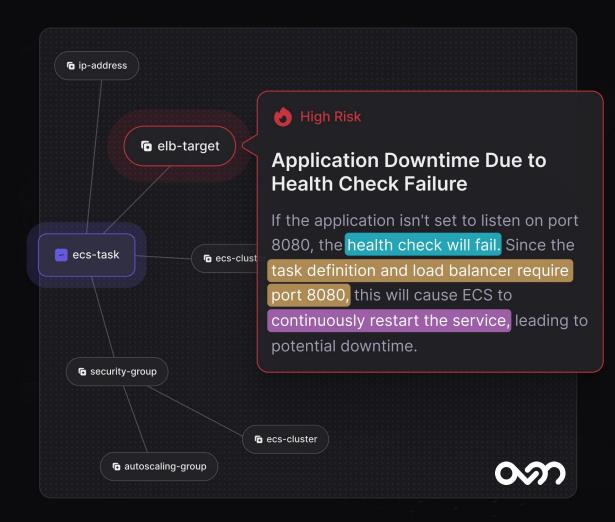


What can we learn?

- 1. Complex Interactions
- 2. Latent Vulnerabilities
- 3. Multiple Contributing Factors
- 4. Surprise Element
- 5. Unforeseen System Behaviour

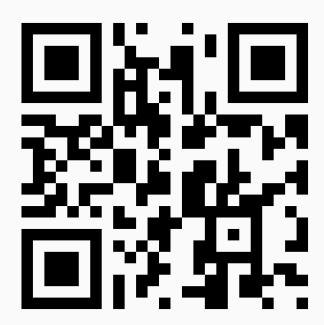
We need a new way

- Understand dependencies automatically
- Take into account the context of a change
- Automatically determine the most important risks



The STELLA Report

- Started as an informal workshop in NYC
- Category 4 storm trapped them there
- Became a 2 day workshop
- Brilliant report on how humans cope with complexity



Woods DD. STELLA: Report from the SNAFUcatchers Workshop on Coping With Complexity. Columbus, OH: The Ohio State University, 2017.

Thanks



